



इरकॉन इंटरनेशनल लिमिटेड
नवरत्न कम्पनी
(भारत सरकार का उपक्रम)
IRCON INTERNATIONAL LIMITED
NAVRATNA COMPANY
(A Govt. of India Undertaking)



IRCON/SECY/STEX/124

9th June, 2026

BSE Limited Listing Dept./ Dept. of Corporate Services Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400001 बीएसई लिमिटेड लिस्टिंग विभाग / कॉर्पोरेट सेवा विभाग पी. जे. टावर्स, दलाल स्ट्रीट, मुंबई- 400001 Scrip code / ID: 541956 / IRCON	National Stock Exchange of India Limited Listing Department Exchange Plaza, Plot no. C-1, G Block, Bandra –Kurla Complex, Bandra (East), Mumbai – 400051 नेशनल स्टॉक एक्सचेंज ऑफ इंडिया लिमिटेड लिस्टिंग विभाग एक्सचेंज प्लाजा, प्लॉट नं सी-1, जी ब्लॉक, बांद्रा-कुर्ला कॉम्प्लेक्स, बांद्रा (पूर्व), मुंबई-400051 Scrip Code: IRCON
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Sub: Newspaper Publication - Public Notice to shareholders regarding special window for transfer & dematerialization of physical securities of Ircon International Limited/ समाचार पत्र में प्रकाशन- इरकॉन इंटरनेशनल लिमिटेड के फिजिकल शेयरों के ट्रांसफर और डीमैट के लिए विशेष विंडो के बारे में शेयरधारकों के लिए सार्वजनिक सूचना

Dear Sir/ Madam, महोदय/महोदया,

In compliance of provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith copy of Newspaper clippings of the Public Notice published in Financial Express (English Language) and Jansatta (Hindi Language), on 9th June, 2026, in respect of the Notice to shareholders regarding special window for transfer & dematerialization of physical securities of Ircon International Limited and Second 100-Days Campaign-“Saksham Niveshak”, is enclosed herewith for your information and record.

सेबी (सूचीबद्धता दायित्व और प्रकटीकरण आवश्यकताएँ) विनियम, 2015 का विनियमन 30 के प्रावधानों के अनुपालन में, कृपया 9 जून, 2026 को फाइनेंशियल एक्सप्रेस (अंग्रेजी भाषा) और जनसत्ता (हिंदी भाषा) में प्रकाशित सार्वजनिक सूचना की समाचार पत्रों की कतरनों की प्रति संलग्न पाएं। यह इरकॉन इंटरनेशनल लिमिटेड की भौतिक प्रतिभूतियों के हस्तांतरण और डीमैटेरियलाइजेशन के लिए विशेष विंडो और दूसरे 100-दिवसीय अभियान- “सक्षम निवेशक” के संबंध में शेयरधारकों को सूचना के संबंध में है, आपकी जानकारी और रिकॉर्ड के लिए संलग्न है।

कृपया उपरोक्त जानकारी रिकार्ड पर लें।

Thankyou/धन्यवाद,
Yours faithfully/भवदीया,

(Pratibha Aggarwal)/ (प्रतिभा अग्रवाल)
Company Secretary & Compliance Officer/ कंपनी सचिव एवं अनुपालन अधिकारी
Membership No./ सदस्यता क्र.: F8874



Distributors of FMCG firms flag margin squeeze

TRADITIONAL TRADE DISTRIBUTORS, considered the backbone of the FMCG sector in India, have flagged low margin structures, which they say have become unsustainable amid rising operating costs.

The All India Consumer Products Distributors Federation, which represents over 450,000 distributors across 25 states and services more than 13 million retail outlets, has called on FMCG companies to urgently review distributor margins.

In a communication sent to major FMCG manufacturers on Monday, the federation said that distributors are struggling to cope with mounting expenses, including fuel costs, transportation charges, warehousing rentals, manpower expenses, compliance requirements, technology investments and working capital interest costs.

The federation has set July 30, 2026, as the deadline for FMCG companies to initiate corrective measures, warning that distributors may be compelled to consider collective protest action across the country in August if concerns remain

RISE IN COST

The federation has set July 30 as the deadline for FMCG companies to initiate corrective measures

The distributors may initiate a collective protest action in August if concerns remain unaddressed

It claimed that nearly 30% of HUL distribution territories are witnessing distributor exits

"India's FMCG distribution sector is facing a serious viability crisis. When distributors are expected to operate on margins as low as 3.5% while fuel costs, salaries, warehouse rentals, compliance expenses and interest costs continue to rise, the business becomes increasingly unsustainable," said Dhairyaashil Patel, national president of the AICPDE.

Distributors are also reportedly facing deeper structural concerns within the ecosystem. —**FE BUREAU**

TCS bags Canada Life transformation deal, launches GCC unit

URVI MALYANIA
Mumbai, June 8

TATA CONSULTANCY SERVICES (TCS) has signed a multi-year, multi-million euro transformation and managed services agreement with Canada Life, to support the modernisation of Canada Life's IT infrastructure services across its European businesses, the IT major said on Monday.

The programme aims to improve operational resilience, increase automation and enhance user experience while helping Canada Life accelerate its broader technology strategy by leveraging TCS' AI and digital capabilities. The

engagement will also support the insurer in scaling technology services more effectively and responding more quickly to changing business needs.

"Working with TCS marks the next stage of our journey to modernise the technology foundations that underpin our business. TCS brings deep technical expertise, strong transformation capabilities and a collaborative approach that aligns well with our strategy," Caroline Dibbs, chief information & transformation officer, Europe, Canada Life Group, said.

Vinay Singhvi, head, UK & Ireland, TCS, added, "This cooperation is a testament to our leadership in AI-led transfor-

CAROLINE DIBBS, CHIEF INFORMATION & TRANSFORMATION OFFICER, EUROPE, CANADA LIFE GROUP

TCS brings deep technical expertise, strong transformation capabilities and a collaborative approach that aligns well with our strategy



VINAY SINGHVI, HEAD, UK & IRELAND, TCS

This tie-up is a testament to our leadership in AI-led transformation

mation, marking a significant step on our journey to becoming the world's largest AI-led technology services company."

As part of the agreement, TCS will build its talent across

infrastructure services in the UK, Ireland, the Isle of Man, and Germany. The company will invest in new learning, certification and career development opportunities.

TCS also announced the launch of its Global Value & Innovation Centres (GVIC) business unit which will help enterprises set up AI-native GCCs and transform existing

GCCs into a value- and innovation-led, operating model.

Soumen Roy, country head for TCS Canada, has been appointed head of TCS GVIC. He will report to K Krithivasan, MD & CEO of TCS. Roy has spent nearly three decades at TCS.

"With TCS GVIC, we are bringing together TCS' deep experience across the GCC lifecycle with our strengths in AI, engineering, talent, and operations to build high-impact, future-ready global centres that delivers sustained business value for clients," Krithivasan said.

TCS said the launch of the new business unit comes with the aim to provide an end-to-end model for the AI era.



TATA STEEL LIMITED

Registered Office: Bombay House, 24, Horni Mody Street, Fort, Mumbai - 400 011, India
Tel.: +91 22 6665 8282 Email: cosec@tatasteel.com Website: www.tatasteel.com
CIN: L27100MH1907PLC00260

NOTICE OF THE 119th ANNUAL GENERAL MEETING AND INFORMATION ON E-VOTING

NOTICE is hereby given that the 119th Annual General Meeting ("AGM"/Meeting) of the Members of Tata Steel Limited ("Company") will be held on **Thursday, July 2, 2026 at 10:30 a.m. (IST)**, through Video Conferencing ("VC"/Other Audio-Visual Means ("OAVM")) to transact the businesses as set out in the Notice convening the 119th AGM of the Company ("Notice"). The VC/OAVM facility is being provided by the National Securities Depository Limited ("NSDL"). This is in compliance with the applicable provisions of the Companies Act, 2013 and the Rules made thereunder, read with the General Circulars issued by Ministry of Corporate Affairs having GC No(s), 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 20/2020 dated May 5, 2020, 02/2022 dated May 5, 2022 and subsequent circulars issued in this regard, the latest being General Circular No. 03/2025 dated September 22, 2025 (collectively referred to as "MCA Circulars"). Further, in compliance with the MCA Circulars read with Regulations 36(1), 44 and 58(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), the Company has sent the Notice along with the webLink to access the 11th Integrated Report and 119th Annual Accounts of the Company for the FY2025-26 ("Integrated Report"), on Wednesday, June 3, 2026, ONLY through electronic mode, to those members and debenture holders whose e-mail addresses are registered with the Company/Registrar and Transfer Agent ("RTA")-MUFJ Intime India Private Limited (formerly Intime India Private Limited)/Depositories/Depository Participants ("DP"). Further, in compliance with Regulation 36 and 58 of the SEBI Listing Regulations, the Company has sent physical letters, providing the web-link, including the exact path where complete details of the Integrated Report along with the Notice is available, to those shareholder(s) and debenture holders who have not registered their e-mail address with the Company/RTA/Depositories/DP. The Company shall send physical copy of the Integrated Report along with Notice to those Members who request for the same at cosec@tatasteel.com or request for the same from our RTA at the e-mail address investor.helpdesk@in.mpm.mufj.com or by using their URL: https://web.in.mpm.mufj.com/helpdesk/Service_Request.html mentioning their Folio No./DPI ID and Client ID.

The Notice along with the Integrated Report is available on the website of the Company at www.tatasteel.com and may also be accessed from the relevant sections of the websites of the Stock Exchanges where the securities of the Company are listed i.e. BSE Limited ("BSE") at www.bseindia.com and the National Stock Exchange of India Limited ("NSE") at www.nseindia.com and the same is also available on the website of NSDL at www.evoting.nsdl.com

Comprehensive guidance on (a) remote e-Voting before the meeting, (b) joining the meeting through VC/OAVM, (c) remote e-Voting during the Meeting, (d) registration of e-mail address of Members with the Company for receiving Integrated Report and Notice as well as for other communications and (e) updating of mandatory KYC documents and bank details of the Members with the Company for the purpose of receiving dividend through electronic mode are available in the 'Notes' section of the Notice of the AGM. Please note that dividend will be paid to shareholders only in electronic medium on and from Monday, July 6, 2026.

The Notice can be accessed and downloaded from the Company's website at <https://www.tatasteel.com/media/25898/notice.pdf>

Further, the Integrated Report can be accessed and downloaded from the Company's website at <https://www.tatasteel.com/media/25902/tatasteel-iar-2025-26.pdf>

All documents related to the Integrated Report can be accessed and downloaded from the Company's website at <https://www.tatasteel.com/investors/integrated-reportannual-report/integrated-report-annual-accounts-2025-26-119th-year-and-related-documents/>

Remote e-Voting

In compliance with Section 108 of the Companies Act, 2013 ("Act") and read with Rule 20 of the Companies (Management and Administration) Rules, 2014, Regulation 44 of the SEBI Listing Regulations, the Secretarial Standards on General Meetings ("SS-2") issued by the Institute of Company Secretaries of India, read with other related circulars issued by Ministry of Corporate Affairs/Securities and Exchange Board of India, each as amended, the Company is providing to its Members the facility of remote e-Voting before the AGM as well as during the AGM in respect of the business to be transacted as mentioned in the Notice. The Company has appointed NSDL to facilitate voting through electronic means. The detailed instructions for remote e-Voting before the AGM and during the AGM are given in the 'Notes' section of the Notice convening the AGM. Members are requested to take note of the following:

a. The remote e-Voting facility will be available during the following period:

Remote e-Voting start date and time	Sunday, June 28, 2026 at 9:00 a.m. (IST)
Remote e-Voting end date and time	Wednesday, July 1, 2026 at 5:00 p.m. (IST)

The remote e-Voting module shall be disabled by NSDL for voting thereafter and Members will not be allowed to vote through remote e-Voting prior to AGM beyond this said date and time.

b. The voting rights of the Members shall be in proportion to their share in the paid-up Ordinary (equity) Share capital of the Company as on **Thursday, June 25, 2026 (Cut-Off Date)**. Members will be provided with the facility for remote e-Voting during the VC/OAVM proceeding at the AGM. Members participating at the AGM, who have not already cast their votes on the resolution(s) by remote e-Voting prior to the AGM, will be eligible to exercise their right to vote on such resolution(s) upon announcement by the Chairman. Members who have cast their votes on resolution(s) by remote e-Voting prior to the AGM will be eligible to participate at the AGM through VC/OAVM but shall not be entitled to cast their votes on such resolution(s) again. Please note that once the vote on a resolution is cast by the member, he/she shall not be allowed to change it subsequently or cast the vote again.

c. Any shareholder(s) holding shares in physical form or non-individual shareholders who acquires Ordinary (equity) Shares of the Company and becomes a Member of the Company after dispatch of the Notice and holding Ordinary (equity) Shares as on the Cut-Off Date may obtain the User ID and Password by sending a request at evoting@nsdl.com. However, if a person is already registered with NSDL for remote e-Voting then the Member can use their existing User ID and password for casting the vote.

d. In case of individual shareholder who acquires Ordinary (equity) Shares of the Company and becomes a Member of the Company after dispatch of the Notice and holds Ordinary (equity) Shares in demat mode as on the Cut-Off Date may follow the steps mentioned in 'Notes' section of the Notice.

e. A person who is not a Member as on the Cut-Off Date should treat the Notice for information purpose only. A person whose name is recorded in the Register of Members maintained by the Company or in the Register of Beneficial Owners maintained by the depositories as on the Cut-Off Date only shall be entitled to avail the facility of remote e-Voting before and during the AGM.

f. In case of any queries/grievances pertaining to remote e-Voting before and during the AGM, you may refer to the Frequently Asked Questions ("FAQs") and e-Voting user manual for Shareholders available in the 'Download' section of NSDL at www.evoting.nsdl.com or call on toll free no. 022-4886 7000 or send a request at evoting@nsdl.com or contact Mr. Anil Vishal, Vice President, NSDL or Ms. Pallavi Mhatre, Deputy Vice-President, NSDL at the designated e-mail ID: evoting@nsdl.com. The postal address of NSDL is 3rd Floor, Naman Chamber, Plot C-32, G-Block, Bandra Kuria Complex, Bandra East, Mumbai, Maharashtra-400 051.

Helpdesk for Individual Shareholders holding securities in electronic mode for any technical issues related to login through Depositories i.e. NSDL and Central Depository Services (India) Limited ("CDSL"):

Login Type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or contact at 022-4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdsindia.com or contact at toll free number 1800 21 09911

Scrutinizer:

The Board of Directors of the Company ("Board") has appointed Mr. P. N. Pankh (Membership No. FCS: 327) or failing him, Ms. Jigyasa Ved (Membership No. FCS: 6488) or failing her, Mr. Mitesh Dhaliwal (Membership No. FCS: 8331) of M/s Parkh & Associates, Practising Company Secretaries, as the Scrutinizer to scrutinize the remote e-Voting process before the AGM as well as during the AGM in a fair and transparent manner.

Record Date and Dividend:

The Board at its meeting held on May 15, 2026, recommended a dividend of 74/- per Ordinary (equity) Share of ₹1/- each (400%). Further, the Board has fixed **Friday, June 12, 2026** as the Record Date for determining the Members entitled to receive dividend for the Financial Year 2025-26, subject to approval of the Members at the AGM. The dividend, if approved by the Members at this AGM, will be paid subject to deduction of income-tax at source ("TDS") on and from **Monday, July 6, 2026** as under:

Ordinary (equity) Shares held in physical form: To all the Members, whose names are on the Company's Register of Members, after giving effect to valid transfers, transmission and transposition requests lodged with the Company, as on close of business hours of Friday, June 12, 2026.

Ordinary (equity) Shares held in electronic form: To all the beneficial owners of the Ordinary (equity) Shares, as of end of day of Friday, June 12, 2026, as per details furnished by the Depositories for this purpose.

Tata Steel Limited
Sd/-
Parvathesam Kanchinadh
Company Secretary and Chief Legal Officer
ACS: 15921

IRCON INTERNATIONAL LTD.
NAV RATNA COMPANY
(A Govt. of India Undertaking)

Regd Office: C-4, District Centre, Saket, New Delhi-110017, INDIA
Tel. No. +91-11-26532668 Fax: +91-11-26545486 Web: www.ircon.org Email: investor@ircon.org
CIN: L4520DL1976Q009971

NOTICE FOR TRANSFER OF UNPAID DIVIDEND/SECURITY SHARES OF THE COMPANY TO INVESTOR EDUCATION AND PROTECTION FUND (IEPF) AUTHORITY

This Notice is published pursuant to the provisions of Section 124(b) of the Companies Act, 2013 ("Act") read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2015 notified by the Ministry of Corporate Affairs on November 10, 2015 ("Rules") which requires that all shares in respect of which dividends have not been paid or claimed for seven consecutive years or more, shall be transferred to Investor Education and Protection Fund (IEPF) Authority. Further, the Rules require the notice to contain details of all unpaid or unclaimed dividends as updated on the website of the Company.

The Company has sent individual communications to those shareholders whose shares are liable to be transferred to IEPF under the said Rules at their latest available addresses for claiming the unclaimed dividends due from the financial year 2015-19 (Final Dividend) and The Final Dividend for 2015-19, which requires that all shares in respect of which dividends have not been paid or claimed for seven consecutive years or more, shall be transferred to Investor Education and Protection Fund (IEPF) Authority. Further, the Rules require the notice to contain details of all unpaid or unclaimed dividends as updated on the website of the Company.

In case, we do not receive your reply as per the above said communication by 01.09.2026, all your relevant shares (whether held in physical or electronic form) will be transferred by the Company to the Demat Account of IEPF Authority within 30 days from the date of transfer of shares in accordance with the notification issued by the Ministry of Corporate Affairs from time to time, without any further notice.

The shareholders may please note that no claim shall lie against the Company in respect of the dividends and shares thereof credited to the Demat Account of IEPF Authority and subsequent to such transfer of shares to IEPF Authority, all future benefits which may accrue to such shares shall be the property of IEPF Authority. You may note that, after the above referred transfer is made, refunds from the IEPF Authority can be claimed only by complying with the provisions of aforesaid rules and link in this regard has been given on the website of the Company under Investor Section. In case you have any queries or need any assistance in this regard, please contact:

Company Contact Details	RTA Contact Details
Company Secretary & Compliance Officer/Nodal Officer for IEPF Ircon International Limited Address: C-4, District Centre, Saket, New Delhi-110017 Telephone: +91-11-26532666 Email: investors@ircon.org Website: www.ircon.org	Shri Ramesh Khaitan Alankit Assignments Limited Address: C-4, District Centre, Saket, New Delhi - 110055 Telephone: +91-11-42541234 +91-11-42541957 Email: rtas@alankit.com Website: www.alankitassignments.com

For IRCON International Limited
Prathiba Aggarwal
Company Secretary

Appeal to Members

We solicit the members to register their E-mail Ids/Bank Mandate/Mobile No. with Registrar to an issue and Transfer Agent of the Company or our RTA for receiving the Annual Report/Dividend related communication (if any) and other correspondences from the Company through online modes.

IRCON INTERNATIONAL LTD.
NAV RATNA COMPANY
(A Govt. of India Undertaking)

Regd Office: C-4, District Centre, Saket, New Delhi-110017, INDIA
Tel. No. +91-11-26532668 Fax: +91-11-26545486 Web: www.ircon.org Email: investor@ircon.org
CIN: L4520DL1976Q009971

SPECIAL WINDOW FOR TRANSFER & DEMATIALIZATION OF PHYSICAL SECURITIES

In reference to our newspaper advertisement published on 16th April, 2026, it is again brought to the notice of Shareholders that in terms of SEBI Circular No. HC38/131/12/2026-HRSD-PD dated 16th January, 2026 uploaded on the website of the Company at www.ircon.org, a Special Window has been opened for a period of one year from 02nd February, 2026 to 01st February, 2027 to facilitate transfer and dematerialization of physical securities.

The special window is available for transfer and demat of physical securities which were sold/purchased prior to 1st April, 2019. Additionally, the facility is available for such transfer requests which were submitted earlier and were rejected/returned/not applied to due to deficiency in the documents/proposals/queries.

Shareholders are requested to refer the below given matrix to understand the applicability of Special Window.

Execution Date of Transfer Deed	Lapsed for transfer before April 01, 2019 ⁽¹⁾	Original Security Certificate Available ⁽²⁾	Eligible to lodge in Special Window
Before 1 st April, 2019	No	Yes	Yes
Before 1 st April, 2019	(It is fresh/legitimate)	Yes	Yes
Before 1 st April, 2019	(It was rejected/returned earlier)	Yes	Yes
Before 1 st April, 2019	Yes	No	No
Before 1 st April, 2019	No	No	No

Kindly note that request(s) which are accompanied by Original Security Certificate(s) along with transfer deed(s) and other supporting documents will only be considered under the Special Window.

Further, following cases will not be considered under the window:

- Cases involving disputes between transferor and transferee will not be considered in this window and may be settled by transferor and transferee through court/NCLT process.
- Securities which have been transferred to Investor Education and Protection Fund (IEPF) shall not be considered under this window for processing.
- The securities transferred as mentioned aforesaid shall be mandatorily credited to the transferee only in demat mode and shall be subject to 1 year lock in period from the date of registration of transfer.
- Eligible shareholders may submit their transfer requests along with the requisite documents to the Company's Registrar and Share Transfer Agent (RTA) at Alankit Assignments Limited, Alankit House, 4E/2, Jhandewalan Extension, New Delhi - 110055. Contact: +91-11-42541234, +91-11-42541957, e-mail id: rtas@alankit.com

SECOND 100-DAYS CAMPAIGN- "SAKSHAM NIVESHAK"

The Investor Education and Protection Authority (IEPA) has launched the second of the earlier 100-days initiative, has re-launched a nationwide Second 100-days campaign titled "Saksham Niveshak" from 1st April, 2026 to 3rd July, 2026, for enhancing investor awareness and facilitating the recovery of unclaimed dividends and shares. The shareholders of the Company are requested to update their KYC details, e-mail address, bank mandate, and contact information, including registration of e-mail address, within the campaign period to ensure timely and effective communication from the Company. This will enable the Company to make future payments of dividends to the rightful claimant directly, avoiding transfer of unclaimed amount to IEPF Authority.

Shareholders are requested to update their details including KYC in the manner given hereunder:

- Share held in physical form: By submitting Investor Service Request Form (ISR-1, ISR-2, ISR-3, SH-13 or SH-14) supported by self-attested copies of PAN, Aadhaar, latest Address proof and original cancelled cheque of bank account, through any of the following modes:
 - By Post: Send self-attested, dated physical copies of documents/forms to the RTA of the Company i.e., Alankit Assignments Limited, 4E/2, Jhandewalan Extension, New Delhi - 110055.
 - By Email: From your registered e-mail ID, with digitally signed documents to rtas@alankit.com
- Shareholder can download these forms from the website of RTA <https://alankitassignments.com/investor-charter>
- Share in demat form: By contacting their respective Depository Participants (DPs) to update their KYC details and intimating the updated details to the RTA of the Company.

In case of any queries or further assistance, shareholders may reach out to the Company or RTA at the address mentioned above.

IRCON International Limited
Prathiba Aggarwal
Company Secretary

Place: New Delhi
Date: 08.06.2026

